

**Dear customers and partners,**

after taking a number of organisational measures, we are now able to process your valued enquiries again and thus prepare quotations and confirm requests.

The course has also been set for a return to 'normality' at the COBAR plant in order to ramp up flux and solder paste production to the necessary level. Solder paste production in Germany (JEAN-151 and PF32) has continued and continues without restriction.

Securing our customers' production is very important to us. If, contrary to expectations, there are any problems at any point, please do not hesitate to contact us.

- The M&A process is continuing as planned and at full speed. There are more than 20 interested parties for the takeover of the business operations, with whom promising discussions are taking place, so we expect a successful restructuring of the Balver Zinn Group and thus your delivery reliability. Orders are calculated on the basis of current market conditions and the cost structure of Balver Zinn – an important step in order to be able to process your enquiries!
- As things stand today, orders will be delivered at least until the end of March 2026. If, contrary to expectations, no restructuring solution is found, we would approach our customers and offer to phase out production in order to take your needs into account in this case as well.

We will keep you informed as the situation develops.

Thank you for your support and understanding during this challenging time.

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Yours sincerely,

**Balver Zinn Josef Jost GmbH & Co. KG**